



Federal Foreign Office



Internationale
Diplomaten-
ausbildung



PROGRAMME

11th INTERNATIONAL FUTURES Programme

August 8 - 22, 2014





Federal Foreign Office



**Internationale
Diplomaten-
ausbildung**

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INTERNATIONAL FUTURES

INTERNATIONAL FUTURES (*IF*) took place for the first time in August 2007. This successful training initiative organized by the Federal Foreign Office's Training for International Diplomats is geared towards international young leaders from the world of diplomacy and academia as well as politics and civil society, making it the first programme to consciously build networks between these target groups. Participating countries are Brazil, China, India, Indonesia, Mexico, Pakistan, South Africa and Germany.

INTERNATIONAL FUTURES is a two-week exercise conducted by the Federal Foreign Office in Berlin as part of the *Managing Global Governance* programme organized by the Federal Ministry for Economic Cooperation and Development (BMZ).

Around 20 participants from universities, think tanks, NGOs and ministries in the above-mentioned countries attend the entire six-month *Managing Global Governance* course. In addition, INTERNATIONAL FUTURES brings in young diplomats from these countries, who contribute their foreign policy expertise to the group. Together they explore both the opportunities and challenges for diplomacy in the age of globalization and – departing from a more traditional foreign-policy focus – discuss the role of global governance in today's world. The goal of INTERNATIONAL FUTURES is to create a global community of responsibility by connecting young leaders and imparting vital skills for joint leadership.

INTERNATIONAL FUTURES is designed as a "diplomatic trip around the world." Several topics provide a comprehensive introduction to diplomacy for the 21st century. The approach is practice-oriented and interactive. To ensure a variety of perspectives and methods, both academics and practitioners plan and run the seminars and workshops. With the aid of simulations, visits and role plays participants seek to devise strategic solutions to global challenges. Programme Director Peter Gottwald, a former German ambassador, is fully involved throughout. The working language is English.

The legal basis of INTERNATIONAL FUTURES is a cooperation agreement between the Federal Foreign Office and the Federal Ministry for Economic Cooperation and Development (BMZ). INTERNATIONAL FUTURES is financed by the BMZ and the Federal Foreign Office and organized by the Federal Foreign Office with the assistance of the European Academy Berlin (EAB). The *Managing Global Governance* programme is run by the Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ – German Agency for International Cooperation) and the German Development Institute/ Deutsches Institut für Entwicklungspolitik (DIE).



PROGRAMME

1st week: 8-17 August, 2014

Friday, 8 August | Diplomats' Day

Please bring your passports and travel passes

8.00 hrs **Breakfast** at Hotel Zarenhof with *IF*-team

Hotel Zarenhof, Schönhauser Allee 140, Berlin

8.45 hrs **Transfer** to the Federal Foreign Office by public transport

9.30 hrs **Welcome and Introduction** to the INTERNATIONAL FUTURES programme,
Amb. Gottwald and *IF*-team

10.00-10.30 **Lecture** on "The Organization of the German Federal Foreign Office",
Amb. Gottwald

10.45 hrs **Lecture** on "German Foreign Policy", Mr Fischer (*Federal Foreign Office, Press
Division*)

Federal Foreign Office, Kreuzstraße 1, Berlin, Willy-Brandt-Saal

11.45 hrs **Lunch** at the cafeteria of the Federal Foreign Office, 6th floor

13.00-14.20 **Briefing** on "Crisis Management" at the Crisis Reaction Centre, Dr Buck (*Federal
Foreign Office*)

Federal Foreign Office, Crisis Reaction Centre / Willy-Brandt-Saal

14.30-15.30 **Lecture** on "Protocol", Mr Kronmüller (*Berliner Senatskanzlei*)

Federal Foreign Office, Kreuzstraße 1, Berlin, Willy-Brandt-Saal

15.45 hrs **Joint Walk** to Deutsches Historisches Museum

16.00-17.00 **Guided Tour** of the exhibition “The First World War”, Dr Haubold-Stolle

Deutsches Historisches Museum, Unter den Linden 2, Berlin

Saturday, 9 August

17.11 hrs **Arrival** of the *Managing Global Governance* group and bus transfer to accommodation accompanied by Ms Gasch and Ms Kutschmann

19.00 hrs **Welcome** by Amb. Gottwald

Hotel Zarenhof, Schönhauser Allee 140, Berlin

19.15 hrs **Joint Walk** to Restaurant Pasta I Passione

19.30 hrs **Welcome Dinner** hosted by Amb. Gottwald

Pasta I Passione, Kastanienallee 94, Berlin

Sunday, 10 August

Please bring your travel passes

10.45 hrs **Meeting** at accommodation for Berlin City Tour

11.00-13.00 **Guided Tour** of Berlin by bus

Group Photo at Brandenburg Gate

13.00-14.00 **Guided Tour** of the Berlin Wall Memorial, Mr Wichmann

Berlin Wall Memorial, Bernauer Straße 111, Berlin

18.30 hrs **Meeting** at accommodation and transfer to Admiralspalast by public transport



20.00-22.15 **Classical Concert** “Young Euro Classic”: European Union Youth Orchestra

Admiralspalast, Friedrichstraße 101, Berlin

Monday, 11 August

Please bring your passports and travel passes

08.00 hrs **Breakfast** at Hotel Zarenhof with *IF*-team

08.45 hrs **Transfer** to the Federal Foreign Office by public transport

09.15-10.15 **Welcome and Introduction** to the INTERNATIONAL FUTURES Programme,
Mr Heinz (*Federal Foreign Office, Training for International Diplomats*),
Amb. Gottwald and *IF*-team

10.30 hrs **Lecture and Discussion** on “Foreign Policy Planning”, Mr Beste (*Federal Foreign
Office, Policy Planning Staff*)

11.45 hrs **Administrative Matters**, Ms Gasch and Ms Kutschmann

Federal Foreign Office, Kreuzstraße 1, Berlin, room 0.9.15

12.30-14.00 **Welcome Lunch** at Rotisserie Weingrün hosted by Amb. Sparwasser (*Federal
Foreign Office, Head of Foreign Service Academy*)

Rotisserie Weingrün, Gertraudenstraße 10, Berlin

14.15 hrs **Transfer** to Friedrich Ebert Stiftung by bus

14.45 hrs **Lecture** on “Political Foundations and Global Governance”, Ms Joerißen and Mr
Müller-Hennig (*Friedrich Ebert Stiftung, International Division*)

Friedrich Ebert Stiftung, Hiroshimastraße 28, Berlin

16.15 hrs **Transfer** to German Parliament by bus

17.00-18.30 **Guided tour** of the German Bundestag and visit of the dome

Bundestag of the Federal Republic of Germany, Platz der Republik 1, Berlin



Tuesday, 12 August

Please bring your passports and travel passes

09.00-10.00 **Lecture** on “German Foreign Policy and the New Global Players”, Mr Sander (*Federal Foreign Office*)

10.15-11.15 **Lecture** on “The Political System of Germany”, Mr Koschmieder (*Freie Universität Berlin*)

Federal Foreign Office, Kreuzstraße 1, Berlin, room 0.9.15

11.30 hrs **Lunch** at the cafeteria of the Federal Foreign Office

12.20 hrs **Transfer** to Federal Chancellery by bus

13.00-14.00 **Lecture** on “International Security Issues”, Mr Heusgen (*Federal Chancellery*)

Federal Chancellery, Willy-Brandt-Straße 1, Berlin

14.10 hrs **Transfer** to Foreign Office by bus

14.30-17.00 **Lecture and Workshop** on “Crisis Management”, Prof. Lars Kirchoff (*Europe-Viadrina University Frankfurt (Oder)*)

Federal Foreign Office, Kreuzstraße 1, Berlin, room 0.9.15

19.30 hrs **Meeting** at accommodation for joint transfer to dinner by public transport

20.00 hrs **Dinner** hosted by Patrick Heinz (*Head of Training for International Diplomats*)

Wednesday, 13 August

Please bring your passports and travel passes

09.00-10.00 **Lecture** on “World Trade”, Mr Nagel (*Federation of Wholesale, Foreign Trade and Services*)

10.30 hrs **Lecture** on “The European Union”, Mr Kühnel (*European Commission*) and Prof. Pernice (*Humboldt University Berlin*)



- 12.00 hrs** Lunch at the cafeteria of the Federal Foreign Office, 6th Floor
- 13.30-15.00** Lecture on “Multilateral Diplomacy”, Ms Lepel (*Federal Foreign Office*) and Prof. Riordan (*Netherlands Institute for International Relations*)
- 15.15-16.15** Lecture on “Disarmament”, Amb. Gottwald
- 16.15-16.30** Information on Study trip to Hamburg by Ms Gasch and Ms Kutschmann

Federal Foreign Office, Kreuzstraße 1, Berlin, room 0.9.15

Thursday, 14 August | Study tour to Hamburg

Please bring your passports and travel passes

- 07.15 hrs** Meeting at accommodation, transfer to Berlin Central Station (Hauptbahnhof) by bus, joint train ride to Hamburg
- 10.30 hrs** Luggage drop off at hotel, walk to GIGA German Institute of Global and Area Studies
- 11.00 hrs** Lecture and Discussion on “How and Why States Fail”, Prof. Mehler (*GIGA German Institute of Global and Area Studies*)

GIGA Institute, Neuer Jungfernstieg 21, Hamburg

- 12.30 hrs** Lunch at the cafeteria of the GIGA Institute
- 14.00 hrs** Transfer to *Spiegel* by public transport
- 14.30-16.00** Visit and Discussion on “Current Issues in World Politics and the Role of the Media in Germany”, Ms Sandberg and N.N.

Der Spiegel, Ericusspitze 1, Hamburg

- 16.30-18.00** Harbour Tour by boat, Capt. Jahn



Evening **Transfer** to hotel by public transport and check-in

Hotel Fürst Bismarck, Kirchenallee 49, Hamburg

19.30 hrs **Meeting** at hotel for walk to Hamburg City Hall

20.00-22.00 **Reception** hosted by State Secretary Lattmann, government of the Free and Hanseatic City of Hamburg

Hamburg City Hall, Rathausmarkt 1, Hamburg

Friday, 15 August | Study tour to Hamburg

Please bring your luggage as we are checking out at this time

08.00 hrs **Check-out and transfer** to Führungsakademie der Bundeswehr by public transport

09.00-10.45 **Visit** of Führungsakademie der Bundeswehr (*Armed Forces Academy*)

Welcome by Major General Lidsba, Chief Armed Forces Academy

Introduction by Major Zwiener

Briefing on “German Security Politics and the German Bundeswehr”, Lieutenant Colonel Muermans

Führungsakademie der Bundeswehr, Manteuffelstrasse 20, Hamburg

11.15 -12.15 **Visit** of International Tribunal for the Law of the Sea (ITLOS)

Briefing by Mr Gautier (*ITLOS*)

ITLOS, Am Internationalen Seegerichtshof 1, Hamburg

12.15 hrs **Transfer** to Airbus Company by boat

13.00 hrs **Welcome to and Information** on Airbus

13.45 hrs **Snack** hosted by Airbus



14.00 hrs **Guided tour of the Airbus production facilities**

Airbus, Kreetstag 10, Hamburg

16.15 hrs **Transfer to Hamburg City Centre by public transport, Leisure Time in Hamburg**

19.07 hrs **Departure for Berlin by train, transfer to accommodation by bus**

Approx.

21.30 hrs **Arrival in Berlin at accommodation**

Saturday, 16 August | Weekend off to explore Berlin

18.00 hrs **Optional Visit of the Concert “Conjunto Angola 70”**

Haus der Kulturen der Welt, John-Foster-Dulles-Allee 10, Berlin

Sunday, 17 August | Weekend off to explore Berlin

11.00 hrs **Optional Trip to Potsdam**



2nd week: 18-22 August, 2013

Monday, 18 August

Please bring your passports and travel passes

- 08.00 hrs** **Transfer** from accommodation to the Foreign Service Academy by bus
- 09.00-10.00** **Reflection** about first week of *IF*, Amb. Gottwald
- 10.00 hrs** **Welcome** to the Foreign Service Academy, Mr Baldow (*Federal Foreign Office*)
- 10.15-12.30** **Training** “International Negotiations”, Dr Mühlen (*Federal Foreign Office*)
- 12.30 hrs** **Lunch** at the cafeteria of the Foreign Service Academy
- 13.30-16.45** **Training** “International Negotiations”
Integrated coffee break

Foreign Service Academy, Schwarzer Weg 45, Berlin

- 17.00 hrs** **Transfer** to Private Residence by bus
- 18.00-20.00** **Reception** at the Private Residence of H.E. Syed Hasan Javed, Ambassador of the Islamic Republic of Pakistan to Germany
- Transfer** to accommodation by public transport
- Approx.**
21.30 hrs **Arrival** at accommodation

Tuesday, 19 August

Please bring your passports and travel passes

09.00 hrs **Simulation** “UN Security Council”, Dr Mühlen (*Federal Foreign Office*)

12.30 hrs **Lunch** at the cafeteria of the Federal Foreign Office, 6th Floor

13.30-17.00 **Simulation** “UN Security Council”

Integrated coffee break

Federal Foreign Office, Kreuzstraße 1, Berlin, room 0.9.15

19.00-21.00 **Boat Tour** of Berlin City Centre with participants of the Executive Seminar for Diplomats from Egypt, the Executive Seminar for Diplomats from the Palestinian Territories and alumni in Berlin

Historischer Hafen Berlin, Fischerinsel 3, Berlin

Wednesday, 20 August

Please bring your passports and travel passes

09.00-10.00 **Lecture** on “International Organized Crime”, Mr Russ (*Federal Criminal Police Office*)

10.30 hrs **Lecture** on “Food Security”, Dr Bommert (*West German Broadcasting*) and Mr Südhoff (*UN World Food Programme*)

12.00 hrs **Lunch** at the cafeteria of the Federal Foreign Office, 6th Floor

13.30-15.00 **Lecture** on “Fight of Corruption”, Mr Marschall (*Transparency International*)

15.15-16.45 **Lecture** on “Cyber Security”, Mr Geier (*Federal Foreign Office*) and Mr Schönbohm (*Cyber-Sicherheitsrat Deutschland e. V.*)

Federal Foreign Office, Kreuzstraße 1, Berlin, room 0.9.15

Thursday, 21 August

Please bring your passports and travel passes

08.30 hrs **Oxford Debate**, Mr Fischer, Mr Krakowiak and Mr Stiel (*Streitkultur Berlin e. V.*)

Integrated coffee and lunch break

Federal Foreign Office, Kreuzstraße 1, Berlin, room 0.9.15, 0.9.16

15.30 hrs **Transfer** to the European Academy Berlin by bus

16.30 hrs **Lecture** on “Current Questions of International Politics”, Prof. Stratenschulte
(*European Academy*)

18.00 hrs **Follow-up Discussion with drinks and pretzels**

European Academy Berlin, Bismarckallee 46/48, Berlin

19.00-19.45 **Transfer** to accommodation by bus

Friday, 22 August

Please bring your passports and travel passes

9.10 hrs **Meeting** at U2 Metro Station Hausvogteiplatz on the platform (*Hausvogteiplatz is one station after Spittelmarkt – your regular stop for the Federal Foreign Office*) and

Walk to the Berlin representation of the KfW Banking Group (Kreditanstalt für Wiederaufbau – Bank for Reconstruction)

09.30 hrs **Welcome and Introduction to KfW**, Mr Rabe (*KfW Banking Group*)

Presentation and Group Project, Dr Schiffler (*KfW Banking Group*)

Lunch hosted by KfW Banking Group

KfW Banking Group, Markgrafenstraße 45, Berlin

13.15 hrs **Walk** to the Federal Foreign Office

13.30-15.00 **Concluding Discussion and Evaluation, Amb. Gottwald and IF-team**

Federal Foreign Office, Kurstraße 36, Berlin

15.30 hrs **Group Photo**

17.00 hrs **Farewell Reception** hosted by Mr Heinz

Graduation speech by Ms Potzel (*Federal Foreign Office, Director for Personnel*)

AMANO Rooftop Conference, Rosenthaler Straße 63/64, Berlin

Saturday, 23 August

13.50 hrs **Meeting** at accommodation for transfer by bus to Hauptbahnhof

14.47 hrs **Train departure** of *Managing Global Governance* group

Berlin Hauptbahnhof, Berlin, Track 13, ICE 556

Sunday, 24 August

Departure of remaining participants

**PARTICIPANTS**

		Name	Country	Institution
1	Mr	Paulo Alas	Brazil	Ministry of Cities
2	Ms	Shaista Bunyad	Pakistan	Ministry of Commerce
3	Mr	Dr Jiahan Cao	China	Shanghai Institute for International Studies
4	Ms	Kavita Garg	India	Ministry of Personnel, Public Grievances and Pension
5	Mr	Ashok Gupta	India	Ministry of Water Resources
6	Ms	Verena Günther	Germany	finep – Forum for International Development and Planning
7	Ms	Paula Hebling Dutra	Brazil	Federal Court of Accounts of the Union
8	Mr	Yanming Hong	China	Ministry of Foreign Affairs
9	Mr	Marius Huinink	Germany	Federation of German Industries (BDI)
10	Ms	Dr Alivelu Kasturi	India	Centre for Economic and Social Studies
11	Ms	Dr Magdalena Kirchner	Germany	German Atlantic Association
12	Ms	Lan Liao	China	China Agricultural University
13	Ms	Sadaf Liaquat	Pakistan	Sustainable Development Policy Institute
14	Mr	Dr Yongliang Lin	China	China Center for Contemporary World Studies
15	Ms	Dr Qianqian Liu	China	International Poverty Reduction Center
16	Ms	Sadia Malik	Pakistan	Ministry of Foreign Affairs



17	Mr	Alejandro Martínez Peralta	Mexico	Ministry of Foreign Affairs
18	Ms	Ana Carolina Mendes dos Santos	Brazil	Ministry of Environment
19	Ms	Ayuni Larissa Mendes Sena	Brazil	Brazilian Institute of Environment and Renewable Natural Resources
20	Mr	Juan Carlos Mendoza Reyes	Mexico	Instituto Mora
21	Ms	Matshediso Moilwa	South Africa	Capacity and Development Services
22	Mr	Adolph Mundalamo	South Africa	Ministry of Foreign Affairs
23	Mr	Gustavo Raposo	Brazil	Ministry of Foreign Affairs
24	Ms	Annisa Amrih Sophiany	Indonesia	Ministry of Foreign Affairs
25	Mr	Fernando Tatagiba	Brazil	Ministry of Environment
26	Mr	Mohammad Reza Wardy	Egypt/ Indonesia	Ministry of State Secretariat
27	Ms	Nirwati Yapardy	Indonesia	National Institute of Public Administration
28	Mr	He Zhang	China	Development Research Center of the State Council

LECTURERS and SPEAKERS

Mr Kai Baldow	Federal Foreign Office Deputy Head of Foreign Service Academy
Mr Ralf Beste	Federal Foreign Office Deputy Head of Policy Planning Staff
Dr Wilfried Bommert	West German Broadcasting (WDR) Journalist and Author
Dr Christian Buck	Federal Foreign Office Head of Crisis Reaction Centre
Mr Jens Fischer	Streitkultur Berlin e. V. Debating Instructor
Mr Sebastian Fischer	Federal Foreign Office Press Division
Mr Philippe Gautier	International Tribunal for the Law of the Sea (ITLOS) Registrar
Mr Karsten Diethelm Geier	Federal Foreign Office Head of International Cyber Policy Coordination Staff
Dr Juliane Haubold-Stolle	Deutsches Historisches Museum Director of the Exhibition <i>The First World War 1914-18</i>
Dr Christoph Heusgen	Federal Chancellery Advisor on Foreign and Security Policy to the Federal Chancellor
Mr Daniel Jahn	Hamburg Port Authority Head of Marketing and Communication



Ms Britta Joerißen	Friedrich Ebert Stiftung International Division
Prof. Dr Lars Kirchoff	Europe-Viadrina University Frankfurt (Oder) Director of Conflict Management Institute
Mr Carsten Koschmieder	Freie Universität Berlin Research Associate
Mr Christoph Krakowiak	Streitkultur Berlin e. V. Debating Instructor
Mr Gerd Kronmüller	Berliner Senatskanzlei Deputy Head of Protocol Section
Mr Richard Kühnel	European Commission Head of Berlin Office
State Secretary Jens Lattmann	Free and Hanseatic City of Hamburg Member of the Government
Ms Ina Ruth Luise Lepel	Federal Foreign Office Deputy Director General for Global Issues, Humanitarian Aid, International Cooperation on Combating Terrorism and Civilian Crisis Prevention
Major General Achim Lidsba	Führungsakademie der Bundeswehr Major General, Chief Armed Forces Academy
Mr Miklos Marschall	Transparency International Deputy Managing Director
Prof. Dr Andreas Mehler	GIGA German Institute of Global and Area Studies GIGA Institute of African Affairs (IAA)



Amb. Dr Alexander Mühlen	Federal Foreign Office Ambassador (ret.)
Mr Marius Müller-Hennig	Friedrich Ebert Stiftung International Division
Lieutenant Colonel Peter Muermans	Führungsakademie der Bundeswehr Lieutenant Colonel
Mr Jens Nagel	Federation of Wholesale, Foreign Trade and Services Director-General for Foreign Trade
Prof. Dr Dr h. c. Ingolf Pernice	Humboldt University Berlin Director of Walter Hallstein Institute for Constitutional Law
Ms Deike Potzel	Federal Foreign Office Director for Personnel
Mr Florian Rabe	KfW Banking Group Senior Economist
Mr Shaun Riordan	Netherlands Institute of International Relations Senior Visiting Fellow
Mr Steffen Russ	Federal Criminal Police Office (Bundeskriminalamt) International Coordination Division
Ms Britta Sandberg	<i>Der Spiegel</i> Head of Foreign Policy Section
Mr Dirk Sander	Federal Foreign Office Deputy Head of Division for Cross-Regional Issues, Emerging Economies and New Global Players



Dr Manuel Schiffler	KfW Banking Group Senior Economist
Mr Arne Schönbohm	Cyber Sicherheitsrat Deutschland e. V. President of Cyber Sicherheitsrat e.V.
Amb. Sabine Sparwasser	Federal Foreign Office Ambassador, Head of Foreign Service Academy
Mr Philipp Stiel	Streitkultur Berlin e. V. Debating Instructor
Prof. Dr Eckart D. Stratenschulte	European Academy Berlin Director
Mr Ralf Südhoff	UN World Food Programme Head of the Berlin Office
Mr Manfred Wichmann	Berlin Wall Memorial Curator Collection and Archives
Major Andre Zwiener	Führungsakademie der Bundeswehr Major



VISITED INSTITUTIONS

Berlin

Berlin Wall Memorial

The Berlin Wall Memorial is the central memorial site of the divided Germany, located in the centre of the capital. Situated at the historic site on Bernauer Straße, it extends along 1.4 kilometres of the former border strip. The memorial contains the last piece of Berlin Wall with the preserved grounds behind it and is thus able to convey an impression of how the border fortifications developed until the end of the 1980s. The events that took place here together with the preserved historical remnants and traces of border obstacles on display help to make the history of Germany's division comprehensible to visitors.

European Academy Berlin (EAB)

The European Academy Berlin organises seminars, conferences, presentations and other events addressing European issues. The European Academy Berlin brings together people from various countries in Europe and the rest of the world, so that they may discuss common challenges and opportunities. The European Academy Berlin can provide experts and information tailored to the target group on the topic of European integration. In this process it especially stresses the importance of transmitting interconnections.

Friedrich Ebert Stiftung

Friedrich Ebert Stiftung (FES) is a political foundation. It is close to the Social Democrats. There are other political foundations close to the other parties represented in the German parliament. The promotion of young talent has been one of the founding principles of the FES. At the time when Friedrich Ebert was elected as the first president of the Weimar Republic, it was almost impossible for talented children from socially disadvantaged backgrounds to study at universities or take part in research programmes. With the foundation of the Friedrich-Ebert-Stiftung in 1925, the first scholarships were awarded to particularly talented young individuals from a working class milieu who were taking an active part in the young democracy of the Weimar Republic.

To address social disadvantages by supporting students who actively work for freedom, justice and social cohesion in their commitment to social democracy, or will do so in future, continues to be one of the aims of the FES.



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Besides that, the aim of the international activities of the Friedrich-Ebert-Stiftung (FES) is to promote democracy and development, to contribute to peace and security, to work to make globalization socially equitable, and to support the continued development of the European Union. Through its projects in over 100 countries, the FES supports building and strengthening civil society and public institutions.

KfW Banking Group

The KfW banking group is a German government-owned development bank, based in Frankfurt. Its name originally derives from *Kreditanstalt für Wiederaufbau*, meaning Bank for Reconstruction. It was formed in 1948 after World War II as part of the Marshall Plan and is designed to assist developing countries and the German economy. KfW provides funds for housing, infrastructure, environmental protection and preservation and venture capital. KfW is also involved in funding telecommunications, transportation, energy infrastructure and industrial projects around the world.



Hamburg

Führungsakademie der Bundeswehr

Since 1957, military top-level personnel have been prepared at the Führungsakademie der Bundeswehr for demanding tasks in the armed forces, in NATO, the European Union and in the United Nations. The core tasks of the Academy is to provide training, advanced and further training to professionally experienced officers from Germany and abroad.

At the end of the training, the leadership personnel is comprehensively trained and educated. They are also familiar with scientific work methods and thus be able to handle issues of national preventive security in a Bundeswehr-wide, joint, combined and interagency context. At the Führungsakademie, there are permanently more than 600 course participants, among them about 250 foreign officers from about 50 nations. Each year, the Führungsakademie provides training and education to more than 3,000 course participants in 80 different courses and seminars.

GIGA German Institute of Global and Area Studies

The GIGA German Institute of Global and Area Studies is an independent social-science research institute based in Hamburg. It analyses political, social and economic developments in Africa, Asia, Latin America and the Middle East and combines this analysis with innovative comparative research on international relations, development and globalisation, violence and security, and political systems. On the basis of this research, the GIGA advises political, economic and social decision-makers. The GIGA has 160 staff members and belongs to the Leibniz Association.

International Tribunal for the Law of the Sea (ITLOS)

The International Tribunal for the Law of the Sea (ITLOS) is an intergovernmental organization created by the mandate of the Third United Nations Conference on the Law of the Sea. It was established by the United Nations Convention on the Law of the Sea, signed at Montego Bay, Jamaica, on December 10, 1982. The Convention entered into force on November 16, 1994, and established an international framework for law over "all ocean space, its uses and resources". The tribunal is based in Hamburg, Germany and aims to settle disputes.

Spiegel

Der Spiegel is one of Germany's most prominent news magazines and probably the first of its kind in Germany. It had an average circulation of 920.000 copies in 2012, 91% sold in Germany. Since its beginning in 1947 the magazine has assumed a name in investigative journalism. The most famous case was back in the beginning of the 1960s when a story on the defence readiness status of the German Armed Forces induced the government to imprison the editor and some members of the magazine's journalistic staff – all of which ended in the resignation of the Minister of defence and the release of the journalists. The printed version of the Hamburg-based magazine is published weekly and covers a wide range of topics, including politics and economy, science and technology as well as culture, society and sports. The magazine's online presence, *Spiegel Online*, is among the most read news sources on the German-speaking internet.



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CONTACT DETAILS

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